

1. Over the next four years, I believe the top three priorities for the Village of Arlington Heights should be responsible economic development, public safety, and addressing our aging infrastructure. As a former downtown business owner and past president of the Chamber of Commerce, I understand firsthand the importance of supporting both new investment and the long-term success of our existing businesses. We must continue to attract development that strengthens the character of our community while also ensuring that small businesses, especially those in our downtown and neighborhood corridors, are given the tools and support to thrive. Public safety is equally critical. We are fortunate to have outstanding police and fire departments, and I will work to ensure they are fully staffed, well-trained, and equipped to meet the evolving needs of our community. Finally, much of our infrastructure (roads, water mains, etc...) is aging and requires careful planning and investment. I will advocate for a proactive, transparent approach to infrastructure improvements that prioritizes safety, minimizes disruption, and protects taxpayers through long-term planning and responsible budgeting. Addressing these priorities with vision and accountability will help keep Arlington Heights strong for generations to come.
2. As a former downtown business owner and past president of the Arlington Heights Chamber of Commerce, I know how vital local businesses (small and large) are to the fabric of our community. They create jobs, provide essential services, and bring character and vibrancy to our neighborhoods. I plan to support our local businesses by fostering strong communication between the Village and the business community, ensuring that policies and regulations are clear, fair, and business-friendly. I will advocate for streamlined permitting processes, accessible resources for entrepreneurs, and continued investment in our commercial districts to make Arlington Heights an attractive place to open and grow a business. When it comes to attracting new businesses, I support a strategic approach that focuses on long-term sustainability and aligns with the character and needs of our community. This includes targeting industries that complement our existing economic base, making smart use of available development sites, and leveraging our strong schools, transportation access, and high quality of life to position Arlington Heights as a premier location for business investment.
3. Managing Arlington Heights' budget responsibly is one of the most important duties of a Village Trustee. My approach will focus on prioritizing critical services, identifying efficiencies, and promoting smart, long term financial planning to avoid unnecessary tax increases on residents and local businesses. First and foremost, we must protect the essential services our community relies on such as public safety, infrastructure maintenance, and core municipal operations by ensuring they are funded appropriately and managed effectively. At the same time, I will advocate for a thorough review of departmental budgets to identify cost saving opportunities and reduce waste without compromising service quality. Economic development also plays a key role in budget sustainability. By attracting new businesses and supporting the growth of existing ones, we can broaden our tax base and generate additional revenue without raising rates. I also support exploring grant opportunities and innovative financing tools to fund key projects. Above all, I will work to ensure that budgeting decisions are transparent, data driven, and

aligned with the long term interests of our community. Thoughtful stewardship of taxpayer dollars is essential to maintaining the financial health of Arlington Heights.

4. The Arlington Heights Chamber of Commerce is a vital partner in shaping the long term success of our community, and I believe its voice should be part of major planning efforts, including the redevelopment of the Arlington Park property. As a past president of the Chamber and member for 15 years, I've seen firsthand the value of collaboration between the business community and local government. I would work to ensure that the Chamber is included in planning discussions, offering insight into how development decisions can support local businesses, attract new investment, and enhance the overall economic vitality of the village. For a project as significant as Arlington Park, it is essential that we gather input from a broad coalition of stakeholders, and the Chamber can play a key role in facilitating dialogue, sharing market knowledge, and helping shape a vision that balances economic opportunity with community priorities. By maintaining open lines of communication and fostering a true partnership with the Chamber, we can develop thoughtful, forward looking plans that benefit the entire village.

5. Fostering collaboration between the Village Board and local leaders, including those in the Arlington Heights Chamber of Commerce, is essential to building a stronger, more connected community. As a past president of the Chamber and member for 15 years, I understand the importance of open communication, mutual respect, and shared goals when it comes to working with business and civic leaders. I plan to bring that same spirit of partnership to my role as Village Trustee by encouraging regular dialogue between the Village Board and organizations like the Chamber, our school districts, park district, and other key stakeholders. I believe that when we bring people together, whether to discuss economic development, infrastructure planning, or community events, we can find common ground and create solutions that reflect the diverse needs of our residents and businesses. I will advocate for increased transparency, joint planning efforts, and a culture of collaboration that values the insights of all who are invested in Arlington Heights' success. My experience with the Chamber has taught me that strong relationships lead to strong outcomes, and I will carry that approach forward as a Trustee.